How to curate local direct pay specialty & ancillary resources

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Participate in polling questions and submit your questions to https://aafp4.cnf.io/



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Owner, NeuCare President, Direct Primary Care Alliance (non-profit organization) Chief Medical Advisor, Sesame

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Learning objectives

At the end of this educational activity, participants should be better able to:

- Learn how to identify specialty practices & services who might offer direct-pay options to your patients
- Learn how to engage traditional providers and encourage them to create direct-pay pricing.
- Learn how to explain direct-pay options to patients.



Primary care TO THE MAX!

- First, maximize primary care & your value!
- Expand personal knowledge and skills
- Do as much (in-house) as you can
- Utilize online resources-crowdsourcing decisionmaking tools, e-consultants platforms, etc.





When your care & services end...





Referrals: What matters?

- Quality care
- Timely access
- PCP communication
- Fair price, known upfront (estimate) where possible
- Take an advocacy role...do no harm!





We (DPC) are not entirely alone

- Increasing common for labs, radiology, specialists, dentists, therapists, & more to offer "self-pay" option
- Not many fully direct-pay clinics/services outside of DPC, but...
- Some will provide big discounts when paying "cash" upfront



Find existing resources

- Very dependent on the community (huge variability!)
- Local DPC doctors & regional DPC groups—shared resources
- Charitable medical clinics/organizations
- County medical society



Price transparency & direct-pay websites

- Directory of practices offering
 (?) direct-pay options
- Pricing? Patient reports vs. bidding vs. actual offers
- Near you? None have nationwide density—huge variation in density based on area
- Spectrum of medical services varies greatly





Price transparency & direct-pay websites

- https://selfpaypatient.com/selfpayhealthcaremarket/
- https://clearhealthcosts.com/
- https://jointhewedge.com/find-a-practice/
- https://www.mdsave.com/
- https://www.medibid.com/
- https://fmma.org/shophealth/
- https://sesamecare.com/



Identifying new direct-pay options

- Areas of need (radiology, consults, procedures, therapies, etc.)
- Use <u>existing relationships</u>
- Likelihood: Small practice > large group > hospitals
- Physician-ownership
- Established vs. new—looking to grow volume or practice?



Introducing the (new) direct-pay concept

- Most will NOT be gung-ho like you!
- May/may not have even heard of DPC or direct-pay
- Their main focus on existing practice & business (billing insurance!)
- Traditional billing hassles = opportunities & barriers





"Direct" language & branding

- What's in a phrase?
- Cash-pay, self-pay, private-pay (I hate these!)
- <u>Direct</u> moniker....direct-pay, direct-care, direct-to-consumer (D2C)
- Doctors vs. public reactions



Making an introduction

- Best = referring a (real) patient with a specific need!
- Asking about pricing/money can be awkward
- "My patient is concerned about cost; prefers to pre-pay 100% & not bill insurance"
- Who's the business decision-maker? Start with the doctor?
- Email vs. phone vs. in-person meetings



Upsides of direct-pay option

- No billing or collection hassles!
- Avoid bad patient debt
- Fully in charge of pricing change as needed
- Not worried about silly documentation requirements
- That's great, but...





Stigma of uninsured/self-pay

- May think = low income = "charity"... may help, or not!
- Practice fears patient will not pay, need something else, etc.
- Fair & transparent price = right thing to do
- Changing nature of uninsured: more middle-income, lots of selfemployed, not much different than high-deductibles!



Overcoming the stigma

- Patients pre-pay 100% (no billing, no bad debt!)
- DPC patients already paying "cash" & happy to!
- Reminder: lots patients with insurance have bad debt!



Traditional practice: usual billing

- All services/charges based on CPT codes (e.g. 99328)
- Each CPT has a "chargemaster" = 3-10x Medicare rate!
- Private plans pay 130-200% of Medicare rates.
- Charges vs. <u>payments/reimbursements</u> (actual money!)
- "We offer 20% discount for self-pay" ©



Traditional practice: Concerns & hurdles

- Direct-pay pricing/payment is a <u>violation of insurance or</u> <u>Medicare?</u>
- Must always bill at "chargemaster rate"?
- Fear "discounts" might undermine insurance negotiations
- Don't know how to price services!



Violating private insurance contracts?

- Insurance contracts are messy...can not dissect each one
- Provider obligation to file a claim?
- When/if patient does NOT disclose insurance!!!!
- Privacy rights to not submit claim under HIPAA. (HITECH/HIPAA Omnibus Act of 2013 made this more clear & provider must comply! More info here.)



What about Medicare?

- If Medicare patient & provider not opted-out, usual rules apply
- For uninsured patients, <u>CMS says "discounts" are fine!</u>
- Keep "usual/customary" charges as part of billing record?



Defining services

- If possible, <u>avoid CPT codes</u> (may lessen fears about violating contracts/laws)
- Simplify: plain English & fewer prices
- Bundling for one fee? (Office consult + diagnostic test)
- Start with 5-10 most common services



How to price

- Might seem easy....it's not for most!
- Payment references (CPTbased!)
 - Medicare fee-schedule
 - Average private plan reimbursements
 - Can translate CPTs to English!
- Cost-based pricing (time, staff, supplies, etc + profit)





Sharing service/price lists

- Some will want to keep pricing "private"
- Okay to share with other DPC practices/org.
 - Resource folders or database (shared Google Drive)
- Sharing = potential referrals form other DPCs



Client-billing

- Business bills your practice (monthly), not the patient directly
- You are responsible for collecting money from patient
 - Patient pay upfront?
 - 100% passthrough vs. up-charge?
- Common/easier with labs & radiology—others trickier
- Some state laws may prohibit/restrict on some services



Discussing direct-pay options with patients

- For uninsured = no brainer!
- If use private insurance plan...800 complex disclaimers!
 - Deductible consideration
- Direct-pay may be WAY cheaper than insurance out-of-pocket
- Always up to patient



Promote direct-pay community

- Shows you care about patient total costs
 - "But what if I need"
- Brings value & attention to your DPC practice
 - Make announcement about new partners or deals
- Attract other specialists & ancillary providers



Questions?

Submit your questions to: aafp4.cnf.io

Don't forget to evaluate this session!

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